



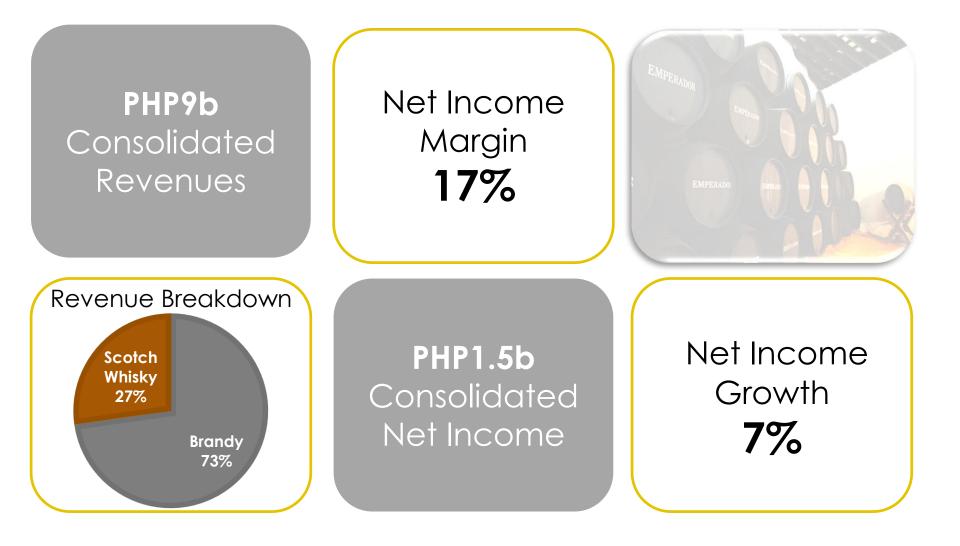
EMPERADOR INC. 1Q17 Financials Results

EMPERADOR INC.





1Q17 Financial Highlights





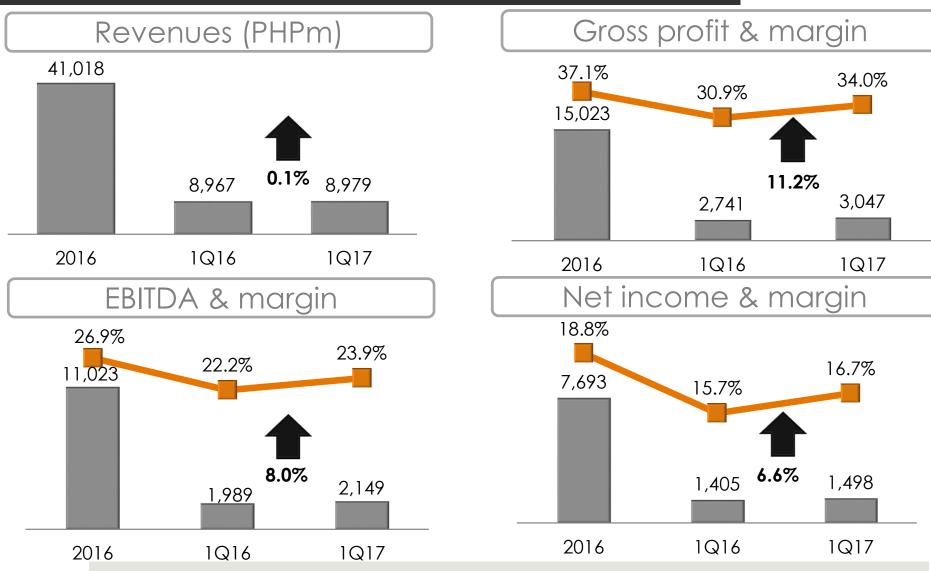
1Q17 Performance Update

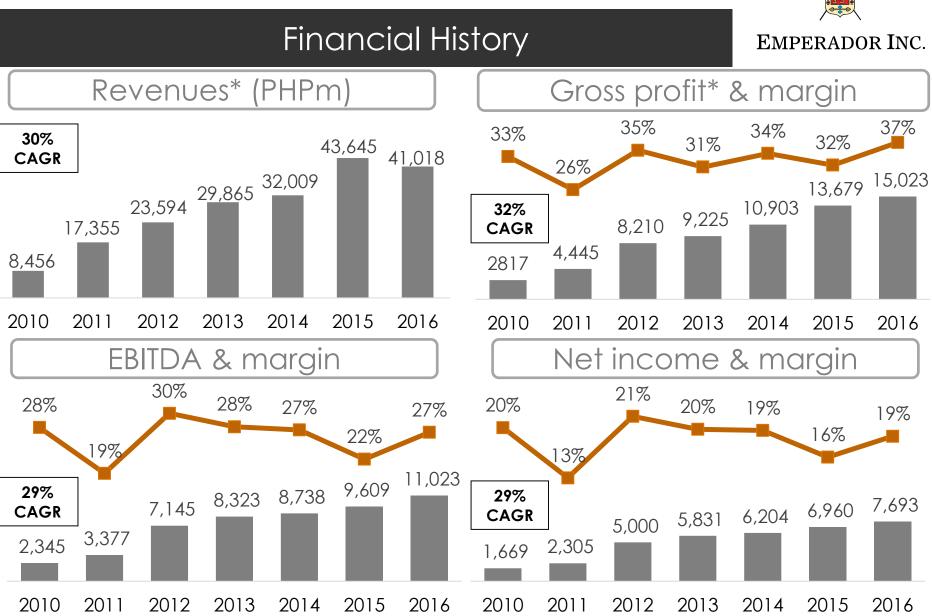
EMPERADOR INC.

	1Q16	1Q17	YoY	Commentary		
Revenues (PHPm)	8,967	8,979	0.1%	Flat brandy offset by Scotch whisky growth		
Gross profit (PHPm)	2,741	3,047	11.007	29% margin for scotch whisky, 35% margin for brandy		
Gross profit margin (%)	30.9%	34.0%	11.2%			
EBITDA (PHPm)	1,989	2,149	0 0 2 07	14% margin for WMG,		
EBITDA margin	22.2%	23.9%	8.03%	27% margin for brandy		
Net income (PHPm)	1,405	1,498	/ / 07	12% margin for whisky,		
Net income margin	15.7%	16.7%	6.6%	18% margin for brandy		

Latest Financial Performance

EMPERADOR INC.





* Consolidated (sale of goods + other revenues); gross profit on sales



Segment Breakdown



EMPERADOR INC.

In PHP millions	Revenues		Gross Profit		EBITDA		Net Income	
	1Q16	1Q17	1Q16	1Q17	1Q16	1Q17	1Q16	1Q17
Brandy	6,720	6,626	2,120	2,320	1,723	1,801	1,188	1,196
Whisky	2,247	2,519	620	728	266	348	217	302
EMP (consolidated)	8,967	8,979	2,741	3,047	1,989	2,149	1,405	1,498

*Net of intersegment

Solid Capital Position



(PHPm)	Cash	Debt	Net Debt	Net Debt to Equity	Commentary		
1Q17	11,645	30,021	18,376	36%	Increase in cash mainly due to receivables collection		
2016	10,174	29,363	19,189	37%	Use of cash to fund acquisitions, debt repayment, dividend payment		
	10,174	24,100	13,926	27%	Ex Equity-linked security		
2015	29,178	29,159	cash	cash	Additional debt to purchase Bodegas Fundador		
Cash Position (PHPb)							
Cash beg 10	EBITDA	CAPEX Acquisiti	& wo	0	dends & terest Others Cash end 12		
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Building The Whisky Segment

Sarap ng COLA













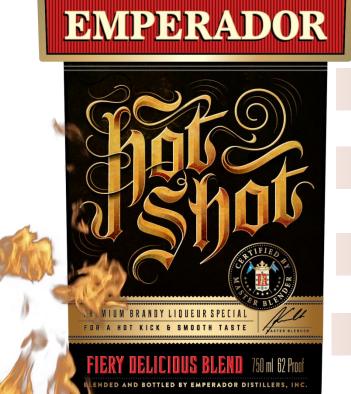


Building The Whisky Segment Cola Goes Swabe NDYCO DYC THE ORIGINAL RECIPE OF GREAT AMERICAN DISTILLERY, USA TICKY INAL RECIPE OF GREAT AMERICAN DISTILLERY.

330ml USD0.55-0.60/ PHP27.50-30

New Product – Shooter





The hottest Emperador ever

An Emperador like never before

A first of its kind in the Philippines

A fiery delicious blend



New Product – Shooter

- EMPERADOR
- World Class Quality
 - \geq #1 brandy in the world from the largest brandy company in the world
- Distinct Taste & Kick
 - Spicy hot cinnamon flavor
 - Strong alcohol kick
 - Extra smooth finish

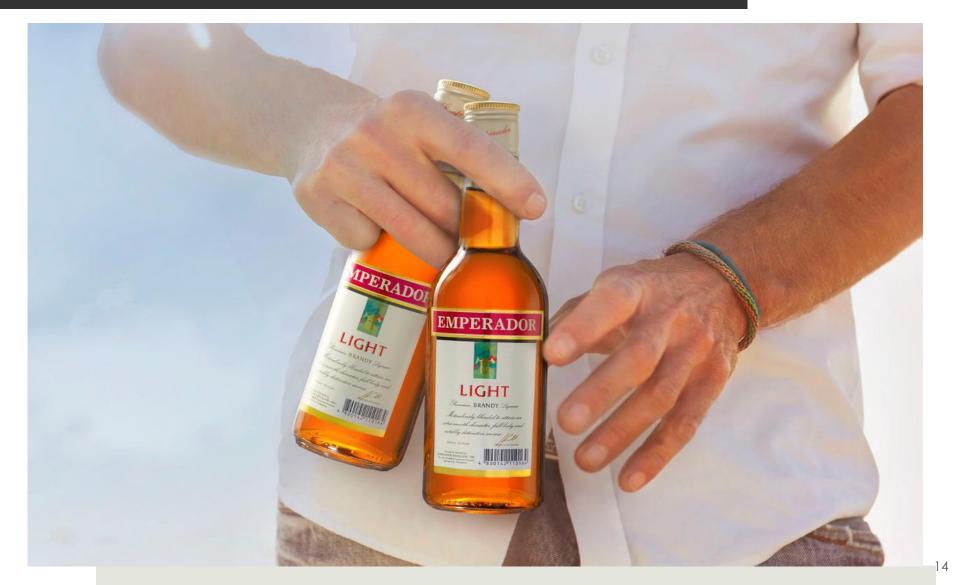
Catalyst

 \succ Emboldens the consumer to break boundaries

750 ml USD 2.5/PHP120 62 proof; 31% ABV

Emperador 350ml







15

Emperador 350ml

350ml

PHP42

USD0.84/



A better alternative to local beer by leveraging its stronger alcohol content

Value-for-money alternative to local gin and rum brands of comparable bottle size

Compelling radio and TV campaign



Key Takeaways



EMPERADOR INC.

<u>Future-proofing</u> <u>dominance</u>

We want to secure our dominance in Philippine liquor while making a dent on global liquor.

Premiumization

We are best positioned to do premiumization in the Philippines.

Profitability

We want margin sustainability and stability.





EMPERADOR INC.

END OF PRESENTATION